

PROPOSED CHANGES TO THE REGULATION ON ORGANIZATION AND OPERATION OF THE BOARD OF DIRECTORS IN 2018

Amendment			Current		Explanation		
, supplement	Article	Clause,	Content	Article	Clause,	Content	
		point			point		
	Article 5		Interpretation and Acronyms	Article		Interpretation and Acronyms	
				5			
Amendment			Dependent units are those having			Dependent units are those having	Main Operation
			accounting dependent on VIETINBANK,			accounting dependent on	Center is no
			including main operation center,			VietinBank, including branches,	longer available
		5.1	representative offices, non-business units.		1e	representative offices, non-	in the
						business units.	Organizational
							Structure of
							VietinBank.
Amendment			Representative for capital contribution			Representative for capital	Amended in
			of VIETINBANK is a person assigned by			contribution authorized by	accordance with
			the Board of Directors of VIETINBANK			VietinBank (hereinafter referred	the definition
			as the representative of contributed capital			to as Capital Representative) is a	method used in
			in the related companies.			person assigned by the Board of	the Law on the
		5.1			l 1f	Directors of VietinBank to	Management
		3.1			11	exercise the power and duties of	And Utilization
						VietinBank with respect to a part	Of State Capital.
						or the entire capital contributed by	
						VietinBank in another company or	
						credit institution.	
Amendment		5.1	Nomination is an introduction by an		1d	Candidacy/nomination is an	To be



			individual shareholder of herself/himself			introduction by an individual	compatible with
			or another individual; or by an institutional			shareholder of herself/himself or	legal terms.
			shareholder of its representative or other			another individual; or by an	
			individuals; or by a group of shareholders			institutional shareholder of its	
			eligible for nomination of individuals in			representative or other	
			such group or individual(s) beyond such			individuals; or by a group of	
			group as candidate(s) for the position of			shareholders eligible for	
			member of the Board of Directors or the			nomination of an individual or	
			Supervisory Board of VIETINBANK to			more in such group or	
			be voted by the General Meeting of			individual(s) beyond such group	
			Shareholders.			as candidate(s) for the position of	
						member(s) of the Board of	
						Directors or the Supervisory	
						Board to be voted by the General	
						Meeting of Shareholders under the	
						provisions of the Law.	
Supplement						A "Non-executive member of the	1 3
						Board of Directors " is a member	Clause 24
						of the Board of Directors who	Article 1 of
					1b	does not concurrently hold the	2018 Draft
						post of General Director, Deputy	Charter
						General Director, Chief	
	A 41 1 6		C4 C4 P L CD'	A 41 1		Accountant or Branch Manager.	
	Article 6		Structure of the Board of Directors	Article		Structure of the Board of	
A 1			TI D 1 CAMETINDANIZ	6		Directors	A 1'
Amendment		1	The Board of VIETINBANK consists of		1	1. The Board of Directors of	
		1	11 members, of which at least 01 is		l I	VietinBank consists of at least 05	Clause 3 Article
			independent member of the Board. The			members and at maximum 11	43 Law on



		Board must have at least half of the total number of members who are independent members and non-executive members of VIETINBANK.		members, of which at least 01 is an independent member. The Board of Directors must consist at least 1/2 (a half) of total members who are independent and non-executive members. The specific number of Board Members for each term of office is determined by the General Meeting of	
				Shareholders.	
Amendment	3	In case the number of Board members is reduced by more than 1/3 (one third) as stipulated in the Charter of VIETINBANK or the requirement of minimum number of members as stipulated by law is not met, within 60 (sixty) days from the date the number of members becomes insufficient, VIETINBANK must add up Board members as stipulated.	4	4. The Board of Directors must summon the General Meeting of Shareholders to elect additional Board Member within 60 days from the date: a) When the number of Board Member is reduced to below 2/3 (two thirds) of the total number of incumbent Board Members, or does not meet the minimum number of members as provided for in the Law on Credit Institutions. b) The number of independent Board Members decreased to below the minimum requirement of the Law and VietinBank's Charter.	To ensure compliance with Clause 3 and 4, Article 25 2018 Draft Charter



Supplement	Article 8 1. In cases where candidates for the Board Directors have been ident information relating to candidates shall be included in the document of the General Meeting Shareholders and announce least ten (10) days prior to opening date before the open date of the General Meeting Shareholders on VietinBase website so that VietinBase shareholders can learn about candidates before voting. Emember candidates must maximite normalisment to truthfulness, accuracy reasonableness of the discipersonal information and conto performing honestly if eleas Board Member.	Article 11 Decree 71/2017/NĐ- CP, Clause 2 Article 25 of the 2018 Draft Charter. Charter.
	2. Shareholders who ordinary shares for at least six consecutive months shall hav	(06)



1			
		right to add up their votes to	
		nominate candidates for the Board	
		of Directors. A shareholder or	
		group of shareholders who holds	
		from 5% to below 10% of the total	
		voting shares shall have the right	
		to nominate 01 (one) candidate;	
		who holds from 10% to below	
		30% shall have the right to	
		nominate maximum 02 (two)	
		candidates; who holds from 30%	
		to below 40% shall have the right	
		to nominate maximum 03 (three)	
		candidates; who holds from 40%	
		to below 50% shall have the right	
		to nominate maximum 04 (four)	
		candidates; who holds from 50%	
		to below 60% shall have the right	
		to nominate maximum 05 (five)	
		candidates; who holds from 60%	
		to below 70% shall have the right	
		to nominate maximum 06 (six)	
		candidates; who holds from 70%	
		to below 80% shall have the right	
		to nominate maximum 07 (seven)	
		candidates and who holds from	
		80% to below 90% shall have the	
		right to nominate maximum 8	



					(eight) candidates. 3. In cases where the number of candidates for the Board of Directors through candidacy and nomination is still insufficient, the incumbent Board of Directors may nominate additional candidates or arrange for nomination of candidates according to the mechanism prescribed by VietinBank in its internal regulations on management of VietinBank. The procedures for introducing candidates by the incumbent Board of Directors must be clearly announced and approved by the General Meeting of Shareholders prior to the nomination in accordance with the law.	
Supplement	Article 7	Term of office of the Board of Directors, members of the Board of Directors	Article 9	2	Term of office of the Board of Directors, members of the Board of Directors The current Board shall operate after its term ends, until the newly elected Board for the next term takes over the current's duties.	Supplemented according to Clause 2 Article 43 of the Law on Credit Institutions, Article 62 Law



	Article 8		Criteria and conditions for the Board	Article		Criteria and conditions for the	on Enterprises, Clause 2, Article 38 of 2018 Draft Charter of VietinBank
			membership	10		Board membership	
Amendment		1	He/she is an individual holding or authorized to be representative of at least 5% of the chartered capital of VIETINBANK, except the case of independent members of the Board or he/she must have at least a bachelor degree in either or combination of economics, business administration, or law, or he/she must have at least 03 years of experience as a manager at VIETINBANK or at companies operating in the insurance, securities, accounting, or auditing or he/she must have at least 05 years working directly in the operational units in the field of banking, finance, accounting or auditing.		1b, 1c	b) Having Bachelor's degree or above; c) Having at least 03 years of experience as a manager, executive officer of a credit institution or at least 5 years of experience as manager, executive officer of a company operating in the insurance, securities, accounting, or auditing or of another company having its equity of at least equal to the legal capital amount prescribed for the equivalent type of credit institution or having at least 05 years working directly in the teams specializing in banking,	compliance with Clause 1 Article 50 of the Law on Credit Institutions, Clause 10 Article 1 of the revised Law on
	Article 9		Board member and Chairman of the Board shall not be allowed to	Article 11		Finance, accounting or auditing. Board member and Chairman of the Board shall not be allowed to	



Amendment			The Chairman of VIETINBANK shall not			The Chairman of VietinBank shall	Amended
Amendment			concurrently be the executive member of			not concurrently be the executive	
						1	
		2	VIETINBANK; not concurrently be a		2	member of VietinBank; not	
		3	member of the Board of Directors or the		3	concurrently the executive	Law on Credit
			executive member of another credit			member of another credit	Institutions
			institution, unless that credit institution is			institution.	
			a subsidiary of VIETINBANK.				
Supplement						The Chairman of VietinBank shall	Supplemented to
						not concurrently be the Chairman	ensure
						of the Board of Directors, Board	compliance with
						Member, the Chairman of the	the amendments
						Members' Council, Member of	to the Law on
					4	the Members' Council, Chairman	Credit
					4	of the Company, General Director	Institutions
						(Director), Deputy General	(Clause 7
						Director (Deputy Director) or	Article 1),
						other equivalent positions of other	Clause 4 Article
						companies.	41 of the 2018
							Draft Charter
	Article		Automatic disqualification	Article		Automatic disqualification	
	10			12			
Amendment			He/she loses civil act capacity or is dead;			He/she loses civil act capacity or	Supplemented to
			he/she is declared missing or dead by a			is dead.	comply with
		1	competent Court as prescribed by law.		1a		Article 35 of the
							Law on Credit
							Institutions
Amendment	Article		Removal from duties, dismissal of			Removal from duties, dismissal	
	11		members of the Board of Directors			of <u>Chairman of the Board of</u>	



				<u>Directors</u> , members of the Board of Directors	
Amendment	1	A Board member is removed from duties or dismissed if:	1	The Chairman of the Board of Directors/Board Member is removed from duties or dismissed if:	
Amendment	2	Board members of VIETINBANK after being removed from duties or dismissed shall still take personal responsibility for their decisions contrary to the provisions of law and the Charter of VIETINBANK or for intentionally falsified decisions during their incumbent time.	2	The Chairman of the Board of Directors, Board members of the Board of VietinBank after being identified to automatically be deprived of their status as a member of the Board of Directors must still take personal responsibility for their decisions contrary to the provisions of law and the Charter of VietinBank or for intentionally falsified decisions during their incumbent time.	
Amendment	4	Within 05 working days from the date the decision of removal from duties, dismissal of Board member(s) is approved as prescribed in Item 1 of this Article, the Board of VIETINBANK must send a written report accompanied with detailed supporting documents to the SBV and shall take responsibility for the accuracy and truthfulness of the report before the	3	Within 10 working days from the date the decision of removal from duties, dismissal of the Chairman of the Board, Board member(s) is approved as prescribed in Item 1 of this Article, the Board of VietinBank must send a written report accompanied with detailed supporting documents to the SBV	Amended to comply with Article 35 of the Law on Credit Institutions, Clause 5 Article 45 of the Draft Charter



			law; at the same time implement			and shall take responsibility for	
			procedures for election or appointment to			the accuracy and truthfulness of	
			fill vacant position(s) under the provisions			the report before the law; at the	
			of law.			same time implement procedures	
			02.1000			for election or appointment to fill	
						vacant position(s) under the	
						provisions of law.	
Amendment			A Board member who is removed from			The Chairman of the Board, Board	
7 timenament			duties or dismissed shall be responsible for			member(s) who is removed from	
			immediately handing over the work to			duties or dismissed shall be	
		6	another Board member who is appointed		5	responsible for immediately	
		U	by the Board to replace him/her.			handing over the work to another	
			by the Board to replace minimier.			Board member who is appointed	
						by the Board to replace him/her.	
Amendment			The title previously approved by the			Delete.	According to
Amendment			Governor of the SBV of those who are			Delete.	Article 36 of the
		3	removed from duties, dismissed as				Law on Credit
		3	prescribed at Item 1 of this Article will				Institutions
			*				Institutions
Amendment			automatically become null and void.				
Amenament							
	Article12		The Committees of the Board of	Article		The Committees of the Board of	
			Directors	14		Directors	
Amendment			The Board establishes and maintains			1. The Board establishes and	Amended to
			the operation of the following assisting			maintains the operation of the	comply with
		1	committees to the Board:		1	following assisting committees to	Article 45 of the
			✓ Human Resource, Salary and			the Board:	2018 Draft
			Remuneration Committee;			a) Human Resource, Salary	Charter



			✓ Risk Management Committee;		and Remuneration Committee;	
			✓ Policy Committee;		b) Risk Management	
			✓ Assets and Liabilities Management		Committee;	
			Committee (ALCO);		Apart from the above-	
			✓ Strategy and Reform Management		mentioned committees, the Board	
			Committee		may establish other assisting	
			Apart from the above-mentioned		committees which it deems	
			committees, the Board may establish other		necessary. Apart from the above-	
			assisting committees which it deems		mentioned committees, the Board	
			necessary.		may establish other assisting	
					committees which it deems	
					necessary.	
Amendment			2. Duties of Committees		2. Operational principles of	The current
			a) Human Resource, Salary and		Committees	Regulation
			Remuneration Committee		a) Each Committee will	prescribes duties
			Human Resource, Salary and		operate according to its own	of each
			Remuneration Committee's duties are to		Regulation on organization and	Committee in
			give advices to the Board with regards to		operation issued by the Board of	details. These
			HR management structure, HR		Directors, which has to consist at	contents are
		2	management and performance evaluation	2,3	least the following contents:	already
		2	policies, benefit policies; to assist the	2,3	- The structure, number of	covered in the
			Board in re evaluate the personnel under		members in the Committee;	regulation on
			the jurisdiction of the Board; to arrange		- The duties of the Committee	the operation of
			for the comprehensive supervision and		and of each member of the	each
			control over the HR management,		Committee;	Committee
			competency framework, succession		- Periodic meetings of the	under the
			planning and HR risks to pursue		Committee;	Board of
			VietinBank's directions, and business plan		- Extraordinary meetings of the	Directors.



from time to time.

b) Risk Management Committee

Risk Management Committee is responsible for giving advices to the Board on issues related to setting the Bank's risk appetite from time to time; developing mechanisms and policies for risk management and management orientation of credit risk, investment risk, market risk, operation risk and other types of risk.

Risk Management Committee gives advices the Board on the approval of investments, relevant transactions, risk governance policies and risk handling plans within the functions, duties assigned by the Board.

c) Policy Committee

Policy Committee is responsible for giving advices and assisting the Board at policy level in ensuring the coherence, completeness, consistency and validity of the policies, rules and regulations in key professional activities of VietinBank; giving advices the Board on issues related to policy development.

Policy Committee shall study, review the policies, rules and regulations related to key professional activities of VietinBank

Committee:

- The decision-making of the Committee.
- b) Committees are the advisory and assistant bodies to the Board of Directors in coordinating, supporting and monitoring the Board of Management to arrange for effective performance of the orientations, determinations and decisions of the Board of Directors.
- 3. Functions of Committees
 Committees established by the
 Board of Directors have the below
 main functions:
- a) Advise the Board of Directors on the development and issuance of policies and regulations to carry out the governance tasks of the Board of Directors as prescribed in this Regulation.
- b) Assist the Board of Directors in monitoring the performance of directives, policies and regulations according to their

Therefore. within the scope of this Regulation, only the operational principle and of structure Committees are prescribed to confirm the functions and roles of these Committees. which are: advising the Board of Directors and monitoring performance of targets and plans of the Board of

Directors.



promulgated by the Board to ensure the completeness, consistency, timeliness, compliance with laws and coherence with the actual operation of VietinBank; Propose to the Board the policies, rules and regulations needed to be supplemented, replaced or amended in accordance with the actual situation and development orientation of VietinBank and in compliance with the amended provisions of laws.

d) Asset – Liability Committee (ALCO)

ALCO is responsible for giving advices the Board on the size, the structure and the growth rate of VietinBank's liabilities and assets in consistence with the operational scale and strategic development of VietinBank in each period; Giving advice to the Board in the formulation of development strategies of VietinBank and in setting business plans regarding the size, the structure and the growth rate of liabilities and assets of the entire system. ALCO shall evaluate the efficiency of the size and the structure of VietinBank's liabilities and assets in each period and review to ensure prudent limits and ratios

assigned duties.

- c) Support the Board of Management in the deployment of plans, performance of missions approved by the Board of Directors and the General Meeting of Shareholders.
- d) Recommend the solutions to improve the efficiency of management and governance of VietinBank.

The specific functions and duties of each Committee shall be stipulated at the Regulation on organization and operation of each by the Board of Directors in accordance with provisions of the law and at the request of the Board of Directors from time to time.



in business activities in compliance with the provisions of the SBV and VietinBank. e) Strategy and Reform Management Committee Strategy and Changes Management Committee is responsible for giving advices and assisting the Board in development strategy setting up and governance, supervision and evaluation of the strategy implementation. Making proposals and recommendations on the adjustment to the strategies and accelerating the implementation of VietinBank's strategy from time to time to be in line with the operation situation of VietinBank. Strategy and Reform Management Committee proposes categories of effective initiatives for reforms in VietinBank's operation; manages, inspects, supervises, evaluates in respect of timing, scope, quality of reform project in VietinBank and proposes measures to accelerate the project implementation. Amendment Article Article Secretariat (and General Affairs) of the Board of Directors (Note: this is the change of the wording in evaluation in the vietnamese, no change in English). Secretariat of Secreta		T	T		1	T	l I
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change of the wording in new name of the	Amendment	Article	Secretariat (and General Affairs) of the	Article		Secretariat of the Board of	Amended to
		13	Board of Directors	15		Directors (Note: this is the	comply with the
Vietnamese, no change in English) Secretariat of						change of the wording in	new name of the
, 0 0 /						Vietnamese, no change in English)	Secretariat of



					the Board of
					Directors.
Amendment	Article	Information and Communications		Delete this Article	In the
	14	Department			organizational
					structure of
					VietinBank, the
					Information and
					Communication
					Department is
					no longer under
					the Board of
					Directors. It is
					now
					transformed into
					the Branding
					and
					Communication
					Division.
Amendment,	Article	Duties and power of the Board of	Article	Duties and power of the Board	- To be
supplement	15	Directors	16	of Directors	consistent with
				To be divided into duties of the	the Charter on
				Board of Directors as stipulated	the Organization
				by the law and others as	and Operation of
				prescribed by VietinBank's	VietinBank:
				internal governance regulations.	- Contents are
				1. Duties as stipulated by the	already provided
		2. To be responsible to law and the		law:	for in the current
		General Meeting of Shareholders for the			Regulation but



assigned powers and duties and for the	a) To be responsible to the	not by law as
performance as well as management	General Meeting of Shareholders	under the
mistakes, violation of the Charter and	for the assigned powers and	jurisdiction of
breach of law that cause damages and loss	duties.	the Board are
to VietinBank		moved to Clause
4. To make decisions on organizational	d) To make decisions on	2 (the authority
structure of the Head Office, internal	organizational structure of the	of the Board
audit, main operation center, branches,	Head Office, internal audit,,	according to
subsidiaries, representative offices and	branches, subsidiaries,	VietinBank's
non-business units.	representative offices and non-	Internal
5. To make decisions on opening main	business units.	Governance
operation centre, branches, representative		Regulation)
offices and to establish non business units.	e) To make decisions on opening	
	branches, representative offices	
6. To appoint, dismiss or remove, apply	and to establish non business	
disciplines to, and decide on wage rates	units.	
and other benefits applicable to the title of		
General Director, Deputy General	f) To appoint, dismiss, apply	
Directors, Chief Accountant, Secretary to	disciplines to, and decide on wage	
Board of Directors; the title of internal	rates and other benefits applicable	
audit, directors of main operation centers,	to the title of General Director,	
branches, subsidiaries, representative	Deputy General Directors, Chief	
offices, non-business units; Heads of	Accountant, Secretary to Board of	

Directors; and other titles under

the jurisdiction of the Board under

h) To appoint representatives for

provisions of the law.

representative offices; and other titles

under the authority of the Board of

Directors on the basis of internal

regulations issued by the Board of

Directors.



		11. To make decisions on selecting independent auditor(s) 28. To make decisions on equitization, re-organization, dissolution of subsidiaries of VietinBank. 29. To issue regulations on authorization within VietinBank in accordance with the legal provisions; 30. Other powers and duties in accordance with the law, regulations of the State Bank and as authorized by the General Meeting of Shareholders.		VietinBank's capital contribution to other enterprises and credit institutions. To decide the equitization, restructuring, dissolution and bankruptcy of VietinBank's subsidiaries.	
Amendment	Article 16	Standing Committee of the Board	2	2. Supplementation of duties according to VietinBank's Internal Regulation In addition to the rights and obligations stipulated in Item 1 of this Article, the Board exercise the rights and obligations as stipulated in the Governance Regulation of VietinBank. Delete this Article. This amended Regulation does not have a separate Article on the operation of the Standing Committee of the Board of Directors. The contents	



	Article 17		The functions, duties and authorities of Chairman of the Board of Directors	Article 17		relevant to the Standing Committee of the Board of Directors are prescribed in different Articles of this amended Regulation. The duties and authorities of Chairman of the Board of Directors	
Supplement		1			1	The Board of Directors shall elect a Chairperson among Board Members by the principle of larger than 50% majority rule. The Chairperson of the Board of Directors must be a permanent resident in Vietnam during his/her entire term. He/she is the legal representative of VietinBank; in charge of the general and comprehensive operation of the Board of Directors.	according to Article 41 of the 2018 Draft
Amendment		2,3	 Chairman of the Board must be a non-executive member of the Board and must not concurrently be a member of the Supervisory Board of VIETINBANK. Chairman of the Board must not concurrently be a member of the Board of Directors of or engage in running other credit institutions, unless such institutions 			Delete this content.	Already prescribed in Article 11 on cases where two hatted persons are not allowed



		are subsidiaries of VIETINBANK.		_	
Amendment		a. To convene and preside over the GMS.		a) To preside over the General	Amended
		b. To prepare action programs and plans		Meetings of Shareholders.	according to
		for the Board. To assign tasks to members		b) To prepare the agenda and	Clause 5 Article
		of the Board. The contents of duty		action plan for the Board of	40 of the 2018
		assignment to members must be in writing		Directors.	Draft Charter
		and signed by the Chairman of the Board.		c) To supervise Board members in	
		c. To implement governing activities over		carrying out their assigned tasks	
		VIETINBANK's operation. To supervise		and the common duties and	
		Board members in carrying out their		powers.	
		assigned tasks and the common duties and		d) To prepare the contents, agenda	
		powers.		and materials for the meetings; to	
		d. To convene and preside over the Board		convene and preside over the	
		meetings. To prepare contents, agenda and		Board meetings.	
	4	chair the meetings to discuss and vote on	2	e) To arrange for approval of the	
		issues that fall within the powers and		Board's. On behalf of the Board,	
		duties of the Board. To convene and chair		to sign the resolutions and	
		the GMS.		decisions of the Board; to sign	
		e. To arrange for approval of the Board's		documents to deal with issues that	
		decisions in different forms. On behalf of		fall within duties and power of the	
		the Board, to sign the resolutions and		Board;	
		decisions of the Board; to sign documents			
		to deal with issues that fall within duties		f) To assign tasks to members of	
		and power of the Board; to organize for		the Board. The content of duty	
		the implementation and supervise the		assignment to members must be in	
		implementation or to supervise the		writing.	
		organization for implementation of such			
		decisions.			



			Dogad on the Doord's plans Chairman of				
			Based on the Board's plans, Chairman of				
			the Board of Directors assigns and directs				
			the research process of projects and				
			documents of the responsibilities and				
			authorities of the Board of Directors;				
			General Director assigns and directs the				
			research process of the contents as				
			authorized and within the duties and				
			powers of the General Directors.				
	Article		Authority and duties of members of the	Article		Authority and duties of	
	18		Board of Directors	18		members of the Board of	
						Directors	
Amendment			Two thirds or more of the members of the			To request the Chairman of the	Amended
			Board of Directors shall have the right to			Board of Directors to convene the	according to
			request the Chairman to convene an			Extraordinary Board Meeting.	Article 41 of the
		_	extraordinary meeting of the Board of		2		2018 Draft
		5	Directors or extraordinary General		3		Charter, Article
			Meeting of Shareholders in accordance				65 of the Law
			with the provisions of this Charter.				on Credit
							Institutions
Supplementa						To authorize other members to	Supplemented
tion						attend and vote by proxy if the	according to
						majority of other Board member	provisions of
					10	approves.	Clause 10
							Article 153 of
							the Law on
							Enterprise
	Article		Principle of operation of the Board of	Article		Roles and the principles of	1



	20		Directors	7	operation of the Board of	
					Directors	
Amendment,			1. Members of the Board of Directors		1. The Board of Directors is the	Amended to
supplement			of VIETINBANK participate in		governing body of VietinBank,	comply with the
			governing, managing and supervising		having the full power to decide	role and
			activities of VIETINBANK in accordance		and exercise the right and perform	operational
			with the assignment of Chairman of the		the obligations of VietinBank in	principles of the
			Board of Directors.		the name of VietinBank, except	Board of
			2. The Board of Directors discusses		for the issues under the	Directors as
			and votes to make decisions on all		jurisdiction of the General	prescribed in the
			governing matters of VIETINBANK		Meeting of Shareholders.	Regulation on
			within the scope of authorities and duties		2. The Board of Directors operates	Internal
			by issuing resolutions of the Board of		under a collective in combination	Governance and
			Directors. Board resolutions are approved		with individual accountability	supplemented
		1,2	at the Board meetings or by consulting		regime, with respect to the duties	some contents
		1,2	with Board members through documents,		assigned to each Board Member.	prescribed in
			faxes, e-mails, phone calls in accordance		3. Board Members are solely	Article 22 of the
			with provisions of applicable laws and the		responsible for their own duties	current
			Charter of VIETINBANK.		and jointly responsible to the	Regulation on
					Law/to the General Meeting of	the organization
					Shareholders on the resolutions,	and operation of
					decisions of the Board of	the Board of
					Directors over the organization,	Directors
					operation and development of	
					VietinBank.	
					4. All activities of the Board of	
					Directors, of the Board of	
					Director's assisting bodies must	



ensure to be under the General
Meeting of Shareholders'
supervision and to comply with
VietinBank's Charter and
provisions of the law.
5. Board Members shall
participate in the management,
governance, supervision of
VietinBank's operations as
appointed by the Chairman of the
Board of Directors.
6. The Board of Directors shall
discuss and vote to decide on
matters related to the governance
of VietinBank which are under the
scope of authority and duties of
the Board of Directors through the
Resolutions of the Board of
Directors. Resolutions of the
Board of Directors are approved
through Board meetings or
consulting Board Members'
opinions in writing, as prescribed
by the Law and the VietinBank's
Charter.
7. The Board of Directors uses
the seal of VietinBank to perform
its duties and exercise its power.
The delited diffe effective to position



Amendment	Article	Working conditions of the Board of	Delete this content.
	22	Directors	Clause 1, 2 are already provided
		1. Operating expenses of the Board of	for in Article 24 on the
		Directors, including salaries and	remuneration and benefit of the
		allowances of Board members and the	Board of Directors
		assistant units of the Board of Directors	Clause 3,4,5,7 are provided for in
		are treated as management expenses of	Article 33 on the relationship with
		VIETINBANK.	the Board of Management
		2. Meal, lodging, travelling and other	Clause 6 is already provided for in
		expenses incurred by a Board member	Article 7 on the principle for
		during the course of implementation of his	operation of the Board of
		and her assigned tasks shall be	Directors.
		reimbursed.	
		3. General Director, Chief Accountant,	
		Director of Main Operation Center,	
		affiliates, business units, departments of	
		the Head Office and subsidiaries of	
		VIETINBANK have responsibility to	
		provide sufficiently and timely	
		information relating to the operation of	
		VIETINBANK at the request of the Board	
		of Directors or members of the Board of	
		Directors to perform the functions of the	
		Board in accordance with provisions of	
		applicable laws. The Board members are	
		responsible for protecting the	
		confidentiality of information provided.	



4. Documents providing instructions	٦
and guidance and directions by the	
General Director and Deputy General	
Director of VIETINBANK related to the	
implementation of guidelines and policies	
as prescribed by the State, the resolutions,	
decisions, the mechanisms and regulations	
of the Board, must be copied and sent to	
Chairman and members of the Board of	
Directors.	
5. VIETINBANK's Administration	
Office is responsible to transmit and	
receive all the Board's documents. All	
documents sent from outside to	
VIETINBANK or directly to an individual	
member of the Board of Management	
must be copied and sent to the Board for	
information and directions. All files,	
documents from external sources or	
VIETINBANK internally sent to the	
Board member cum General Director must	
be copied and sent to the Chairman of the	
Board of Directors to fulfil the supervisory	
function in accordance with provisions of	
applicable laws and the Charter of	
VIETINBANK.	
6. The Board of Directors uses	



	VIETINBANK's executive system and the					
	seal of VIETINBANK to perform their					
	duties. Departments and committees at the					
	Head Office have the function of					
	consulting and assisting the Board of					
	Directors in management, administration					
	and implementation of its tasks and					
	powers.					
	7. To perform the tasks assigned or to					
	prepare for the Board meetings, Chairman					
	and Board members can work directly					
	with the members of the Board of					
	Management, departments and dependent					
	units of VIETINBANK. In case the tasks					
	relating to any direction from the General					
	Director, Chairman or members of the					
	Board of Directors must inform the					
	General Director for coordination. Upon					
	detection of the problem to be solved is of					
	the responsibility of the General Director,					
	the Board members shall discuss directly					
	with the General Director for timely					
	settlement.					
Supplement		Article	Supplement	Article 26 on The	On the basis	of
		26	principle	of organizational	referring	to
			structure dev	elopment of the Head	corporate	
				ependent units	governance	



	min simles
1. The Board of Director	principles
makes decisions on organizations	1
structure of VietinBank's Hea	d
Office and its subordinate units	0
ensure consistency	n
organization, centralization	n
management and decentralization	n
in governance.	
2. The organization	1
structure of VietinBank's Hea	
Office and its subordinate uni	s
must be regularly reviewed an	d
assessed to provide timely update	s
to ensure business flexibility	,
timely support and clos	e
monitoring.	
3. The organization	1
structure of VietinBank's Hea	i
Office and its subordinate uni	s
must be built on the basis of	f
compliance with the regulation	s
on the internal control system of	f
the State Bank of Vietnam. I	ı
particular, the compliance	e
function must be paid special	1
attention to on the group-wice	e
basis in order to control risks an	d



					ensure the sustainable development of VietinBank. 4. The organizational structure of VietinBank's Head Office and its subordinate units must clearly specify the roles and functions of each executive level in order to avoid overlapping of functions and clearly define responsibilities of all levels in management task.	
	Article		Decentralization and authorization of a	Article	Decentralization and delegation	
	23		number of specific issues	27	of the Board of Directors	
Amendment,					Amend and supplement contents	
Supplement					specified at Clause 1-4 of Article	
					23 of the current Regulation into	
					Principle on decentralization and	
					delegation of the Board of	
					Directors, specially:	
		1,2,3,4			a) The Board of Directors	
		1,2,5,1			makes decisions on strategic	
					issues of VietinBank through	
					strategic objectives, annual plans	
					and management policies,	
					framework documents of key	
1			1			
					operations to ensure VietinBank's operations and development to be	



	<u> </u>	to the could be acted to	
		in line with its mission, vision,	
		strategic objectives	
		b) The Board of Directors	
		makes decisions on the authority,	
		limit and scope of the General	
		Director's decision on	
		VietinBank's operations to ensure	
		that the General Director can	
		make timely decisions in	
		managing daily operations of	
		VietinBank. Decentralization and	
		delegation are reflected in internal	
		regulations of VietinBank or	
		documented under the form in line	
		with the provision of laws, at the	
		proposal of the General Director	
		or in cases where the Board deems	
		necessary. In cases where there is	
		no decentralization or delegation	
		from the Board, the maximum	
		limit within the scope of	
		resolution of the General Director	
		is the highest level that the law,	
		the State Bank of Vietnam, the	
		Charter on organization and	
		operation and the regulation on	
		financial management of	
		VietinBank allow.	



f) In extremely serious	
circumstances which may	
adversely affect the reputation and	
stability of VietinBank or in cases	
where there arises serious ethical	
and legal violations, the Board of	
Directors may directly intervene	
in matters which have been	
decentralized and delegated to the	
General Director	
g) The roles of the Board of	
Management are advising and	
taking responsibilities in	
executing and implementing the	
directions of the Board in relation	
to VietinBank's activities and	
operations.	
i) The General Director is the	
head of the executive apparatus,	
taking the highest responsibility to	
the Board of Directors and the	
General Meeting of Shareholders	
in running the operations of	
VietinBank. The General Director	
shall settle his/her work within the	
scope of his/her functions, tasks	
and powers according to the	
provisions of law, of VietinBank's	
provisions of law, or victinbank's	



				Charter and internal regulations and resolutions of the Board of Directors on the basis of observance of principles on governance and management specified in this Regulation and other relevant internal regulations issued by the Board of Directors. j) The General Director is responsible for make reports in a timely and proper manner according to regulations/at requests of the Board of Directors or on issues that he/she considers as need to be known by the Board to ensure that the Board is able to fulfil its roles and responsibilities,	
				VietinBank's operations.	
Article	1			Delegation of Authorities in a	Move this
23	operation of the Board of Di	irectors 27		number of other issues of the	content to the
				Board	Article on
			5		Delegation of Authorities in a
					number of other
					issues of the
					Board



	Article		Meeting of the Board of Directors and	Article		Meeting of the Board of	
	25		Standing Committee of the Board of	20		Directors	
			Directors				
Supplementa						The first meeting of the Board of	Supplemented
tion						Directors' term of office to elect	according to the
						the Chairman and to make other	provisions of
						decisions within the authority of	Article 30 of the
						the Board of Directors shall be	Charter platform
						held within 07 (seven) business	in association
						days from the completion date of	with Circular
					1	election of the Board of Directors	95/201/TT-
						for such term. If there is more than	BTC, Article 42
						one (01) member being elected	of the Draft
						with the same highest number of	Charter
						votes, the members shall vote by	
						majority principle one (01) person	
						among them to convene the Board	
						of Directors' meeting.	
Amendment			The Board of Directors shall meet at least			The Chairman of the Board or any	
			once a month and extraordinary meetings			Board member authorized by the	
			shall be convened by the Chairman or			Chairman must convene regular	
			member authorized by the Chairman if			Board Meetings (at least once (01)	
		1	necessary.		2	a month) and irregular Board	
		1			4	meetings; develop the agenda, set	
						up the time and venue in at least	
						five (05) working days before the	
						meeting date except for adhoc	
						meetings to settle urgent matters.	



Amendment	2	Chairman or Board member authorized by Chairman must convene a Board meeting within 15 days since the request for convening a meeting is received according to this Regulation. If Chairman or authorized member does not convene a meeting upon request in due time, they must take responsibility for losses borne by VIETINBANK, except due to a force	5	The Chairman must convene a Board meeting within seven (07) working days since the request for convening a meeting is received according to Clause 4 of this Article. If a meeting is not convened upon request, Chairman must take responsibility for losses borne by VietinBank.	Amended according to Article 43 of 2018 draft Charter
		majeure; in this case, the person who has proposed for a meeting can call for a Board meeting and Board members who attend the meeting will vote to select a person to chair the meeting.			
	9	Meetings are conducted when there are at least 2/3 (two-thirds) of the total number of Board members attending the meeting.	6	a) A meeting of the Board of Directors shall be held when at least ¾ (three fourths) of the members of the Board of Directors are present in person or by proxy.	
				b) In case there are not enough members attending the meeting as required, another meeting shall be reconvened within seven (07) days since the date intended for the original meeting. The	



Amendment Board member must attend all of Board meetings. If not attending a meeting, a Board member can authorize another member to vote or send his written opinion. A Board member can authorize another person who is not a Board member if this is agreed by the majority of the Board members. In this case, the authorized person is not eligible to vote.	reconvened meeting shall be held if there are more than half (1/2) of the Board of Directors' members attending the meeting. A Board member is considered to attend and vote at a meeting in the following cases: a) To attend and vote at the meeting; b) To authorize another person to attend the meeting according to provision specified at Clause 10 of this Article. c) To attend and vote through online conferencing or other similar forms; d) To send ballot papers to the meeting via courier, fax, email. If ballot papers are sent to the meeting via courier, the ballot papers must be enclosed in a sealed envelope and must be sent to the Chairman at least one hour before the opening of the meeting. The ballot papers can only be opened with the witness of all attendees.
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Amendment		3,4	3. Quarterly, the Board of Directors shall hold joint meeting with the Board of Management of VIETINBANK to review, assess the performance of the duties in the quarter. 4. The Board of Directors shall hold monthly meeting with the Board of Management to give direct instructions on works to be implemented.			Moved to and revised into Clause 5, Article 32 on working relationship.	
Amendment		14	Procedures of arranging and conducting the meeting of Standing Committee of the Board are the similar to such of meetings of the Board as specified in this Article.				
	Article		Adoption of the Board's decisions	Article		Adoption of the Board's	
	27		Secretary to the Board of Directors shall	23		decisions Secretary to the Board of	
		5	count the votes and prepare minutes of the votes count under the supervision of at least one independent member of the Board of Directors. The minutes must contain the major contents as prescribed under the provisions of law.		5	Directors shall count the votes and prepare minutes of the votes count under the supervision of at least one independent member of the Board of Directors. (In case there is no independent Board member, when the Board of Directors collects written opinions of its members, secretary to the Board shall count the votes and prepare minutes of the votes count under	



		To promptly resolve the pressing issues			the supervision of at least one member of the Supervisory Board). The minutes must contain the major contents as prescribed under the provisions of law. Delete this.	Remove
		within the competence of the Standing Committee of the Board, Chairman of the Board of Directors may proceed with the consultation of the Board members in writing. The decision, which is adopted in the form of consultation with the Board members in writing, is as effective as the decision adopted at the meeting of Standing Committee of the Board on the condition that the decision is approved by a majority of Board members being consulted.				contents related to the Standing Board of Directors.
Amendment	Article 30	Coordination at work and development of relationship with State agencies, partners and media agencies	Article 27	4	Move this content to Article 39, Coordination at work in specific cases	
	Article	Working relationship with Supervisory	Article		Working relationship with	
	32	Board	31		Supervisory Board	
Supplement				13, 14	13. Within 15 days since the end of the periodical or extraordinary inspections, the Supervisory Board must send written notices	



			on inspected issues to the Board of Directors. The inspection and supervision of the Supervisory Board must not neither obstruct the activities of the Board of Directors, nor interrupt the management of business activities of VietinBank. 14. For the use of external independent consultants, the Supervisory Board must inform the Board of Directors and the General Director of the scope, value and other material contents	
			within 48 hours from the date of establishing the service.	
Article	Working relationship with the Board of	Article	Article 32: Working - Rearranged t	the
33	Management 1. The Board of Directors is responsible for appointing, recruiting and maintaining the stability of the Board members who have good qualifications and high morality for VIETINBANK; whist timely dismiss Board members who do not meet the conditions and standards in compliance with the laws and the	32	relationship with the Board of Management 1. The Board of Directors is responsible for appointing, recruiting and maintaining the stability of executive members of VietinBank; whist timely dismissing executive officers who do not meet the conditions and standards in compliance with the contents related to the Board meeting and Board of Management meeting into or clause. - Rearrange contents related to the Board meeting and Board of Management meeting into or clause.	one



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charters o	1 111111	DAMIN.

- 2. The Board of Directors decides the structures, organization and tasks assigned to members of the Board of Management in accordance with the provisions of laws and internal regulations of VIETINBANK on the basis of meeting practical demands in operation of VIETINBANK
- 3. The Board of Directors directs and supervises all activities of the Board of Management on the basis of providing all of the best conditions on mechanism, policies, human resources and infrastructures in order to support the Board of Management completing the tasks assigned.
- 4. The Board will reward, punish and handle errors for members of the Board of Management in an objective manner on the basis of provisions of laws, Charters and internal regulations of VIETINBANK
- 5. While executing the resolutions and decisions of the Board of Directors, if any issue detected that is

laws and the Charter of VietinBank.

- 2. The Board of Directors decides the tasks assigned to executive officers in accordance with the provisions of laws, the Charter and internal regulations of VietinBank on the basis of meeting practical demands in operation of VietinBank.
- 3. The Board of Directors directs and supervises all activities of the executive officers on the basis of providing all of the best conditions in terms of mechanism, policies, human resources and infrastructures in order to support them in completing the tasks assigned.
- 4. The Board of Directors will reward, punish and deal with misconducts committed by executive officers in an objective manner on the basis of provisions of laws, Charter and internal regulations of VietinBank.

of information and reporting ors mechanism to between the Board and Board of Management into one clause.

- Remove the detailed contents on filing, copying mechanisms for documents between the General Director and the Board. as these are already been provided for in another Internal Governance Regulation of VietinBank.



not in the interes	t of VIE	TINBA	NK,			
the General Direc	ctor has to	propo	se to			
the Board of Dir	ectors to	review	and			
to adjust thes	e resolu	ıtions	and			
decisions. In c	ase the	Board	of			
Directors does	not	adjust	the			
resolutions and de	ecisions,	the Gei	neral			
Director has	to	cont	inue			
implementing	these	solut	ions.			
However, he has the rights to reserve						
his opinion and make proposals to the						
Governor of the	ne SBV	or (other			
competent authorities.						
		_				

- 6. Within 15 days from the end of month, quarter and year, the General Director has to submit to the Board of Directors a written report on business operations and orientations for the coming future of VIETINBANK
- 7. On the first day of every month,
 Board member cum General Director
 is responsible to report and to submit
 to the Board of Directors
 recommendations and proposals for
 handling important, complicate and
 sensitive matters. After the issuance

- 5. Meetings of the Board of Directors and the Board of Management:
- a) At the Board of Directors' meetings, the Chairman of the Board of Directors/ chairperson of the meeting, based on the contents of the meeting, may decide to invite deputy general directors or heads/deputy heads of departments / units who are in charge of relevant work to attend the meetings, and report specific issues and raise opinions (if necessary).
- b) The Chairman of the Board joins the meeting or assigns to each member of the Board and the Board of Management to give instructions in relation to the organization of the quarterly meetings so that Branch Directors report the evaluation of the performance of the work and tasks assigned for the previous quarter and plan the tasks of the next quarter.



of resolution on handling these
matters from the Board of Directors,
the General Director is responsible for
implementing the resolution and
reporting to the Board of Directors the
implementation results in the next
meeting.

- 8. The General Director cum Board member is responsible for reporting to the Board of Directors all matters related to business management operations of VIETINBANK
- 9. The chairman of the Board may attend or authorize another Board member to attend monthly meetings on preparation of schemes submitted to the Board of Directors under the chairman of the General Director. The chairman or the representative from the Board of Directors attending the meeting has the right to express opinions but does not have right to conclude the meeting.
- 10. General Director has to submit monthly Board of Management meeting minutes to the Board of

- c) At the regular or extraordinary Board of Management's meetings or the meetings related to the important contents chaired by a member of the Board of Management, the chairperson invite the Chairman of Board of Directors or a relevant member of the Board to attend the meeting and directly give instructions (if any). The General Director must send 01 copy of the meeting report to the Chairman of Board of Directors.
- d) The Board of Directors will have monthly meetings with the executive officers to directly give instructions in relation to the tasks to be carried out. The Board of Directors will have quarterly meetings with the executive officers to review and evaluate the performance of the assigned tasks of the previous quarter.
- 6. Information and reporting regime of the Board of Directors and the Board of Management



- 1	111	200	٠t <i>/</i>	110	7

- 11. All documents signed by the General Director and Deputy General Directors must be copied and sent to the Board of Directors to oversee the implementation.
- 12. All documents sent from outside VIETINBANK or sent directly to individual members of the Board of Directors must be copied and sent to the Board of Directors for information and direction. All documents from external or internal of VIETINBANK that are sent to the member of the Board who is the General Director must be sent to the Chairman to fully implement the monitoring functions as prescribed by law and VIETINBANK's Charter.
- 13. Annually, the General Director has to submit to the Board of Directors the report of the staff succession planning in the Board of Management for consideration and approval.
- 14. The domestic and foreign research programs, surveys, study; the

- a) Resolutions and decisions of the Board of Directors are enforceable. While executing the resolutions and decisions of the Board of Directors, if any issue detected that is not in the interest of VietinBank, the General Director shall propose to the Board of Directors to review and to adjust these resolutions and decisions. In case the Board of Directors does not adjust the resolutions and decisions, the General Director has to continue implementing these solutions. However, he has the rights to reserve his opinion and make proposals to the General Meeting Shareholders or other competent authorities.
- b) The Board of Management shall set up, develop and register their plans, specific tasks in each period of VietinBank, and must report those contents to the Board of Directors.
 - c) The General Director is



negotiation and signing of the contract ceremonies ... of VIETINBANK related to the functions, duties and powers of the Board of Directors, the General Director has the responsibility to report to the Chairman to assign a member of the Board to attend.

15. The meetings organized by the relevant agencies that invited VIETINBANK's Board of Directors to attend (Except invitation by name), depending on the content of each meeting to assign the relevant people. With the meeting related to organization restructure, mechanisms, policies and annual plans, five year plans, medium-long term strategic, development or solving issues which are the major concerns of VIETINBANK, Chairman and General Director will attend, or the Chairman decides one of two persons will attend, then reports back to each other.

16. At the Board meetings,

responsible for reporting to the Board of Directors all matters related to the running of business of VietinBank and the deployment results of the Board of Directors' Resolutions/Decisions.

- d) Within 7 days from the end of month, quarter and year, the General Director has to send to the Board of Directors written reports on business operations and orientations for the coming time of VietinBank.
- e) In addition to the periodic reporting, as required by the members of the Board of Directors, the Board of Management shall directly report or provide information, reports on the directions for handling the work related to the assigned tasks.
- f) In case of detecting a risk or other issues which can have great adverse impact on the reputation or business activities of VietinBank or other cases



Chairman of the Board of Directors/				
chairman of the meeting will be based				
on the contents to decide and invite				
more deputy general directors or				
head/deputy head departments / units				
who are in charge of those issues to				
attend the meetings, and report to the				
specific issues and raise opinions (if				
available).				

- 17. At regular the extraordinary Board of management' meetings or the meetings related to the important content that members of the Board of management chaired, the chaired person will invite and the Chairman of Board of Directors will appoint a Member of the Board also in charge to attend the meeting and immediately give direction available). General Director must submit 01 copies of the meeting report to the Chairman of Board of Directors.
- 18. General Director has the responsibility to report to the Chairman and Shareholder's meeting

deemed necessary, the Board of Management of VietinBank must immediately report to the Chairman of the Board of Directors and other members of Board who are directly in charge of that work for information and instructions for prompt solutions.

- g) Documents of the General Director and Deputy General Directors on direction and management related to the implementation of the State's guidelines and policies; the Board of Directors' resolutions and decisions; documents guiding the implementation of the Board's regulations and mechanisms must be copied and sent to the Chairman and members of the Board.
- h) The Board of Management is responsible for creating all favourable conditions for members of the Board of Directors to perform their assigned tasks, access



in written on the implementation	information and reports in the	
of assigned duties and powers	shortest possible time.	
periodically (monthly, quarterly,		
semi-annually, annually).		
-		
19. In addition to the periodic		
reporting, as required by the members		
of the Board of Directors, Board of		
Management and VIETINBANK		
managerial staff directly report or		
provide information, report the		
directed solutions related to		
the assigned tasks.		
20. The board of management shall		
plan, develop and register their plans,		
specific tasks in each period of		
VIETINBANK, of each unit, each		
member of the Board of Management		
in written; and must report those		
content to the Board of Directors.		
21. The Board of Directors will have		
the quarterly meetings with the Board		
of Management, managerial staffs at		
the Head Office in the first 05 days of		
the first month of the following		
quarter (possible to combine with that		
month's regular meeting) to review		



and evaluate the assigned	
performance, tasks of the previous	
quarter and make plans and tasks in	
the next quarter.	
22. The Board of Directors assigns to	
each member of the Board, the Board	
of Management to direct in the	
preliminary meeting held quarterly in	
group branches, in which the Branch	
Directors report the evaluation of the	
assigned performance, tasks of the	
previous quarter and plan the tasks of	
the next quarter.	
23. In case of detecting a risk, or the	
incident, other issues which can	
greatly affect the reputation or results,	
efficiency and safety of	
VIETINBANK business activities	
or necessarily events, The Board of	
Management and VIETINBANK	
managerial staffs must immediately	
report to the Chairman of the Board of	
Directors and other members of Board	
who are directly in charge of that duty	
for information and prompt solution.	
for information and prompt solution.	



Supplement	Application of provisions of laws	Article	1. The organization and operation
		35	of the Board of Directors shall
			comply with the provisions of this
			Regulation, the Charter on
			organization and operation of
			VietinBank and the provisions of
			the law of Vietnam relating to the
			organization and operation of the
			Board of Directors of joint-stock
			commercial banks.
			2. Where this Regulation provides
			otherwise or there is no regulation
			on the organization and operation
			of the Board of Directors of joint
			stock commercial banks compared
			with the provisions of Vietnamese
			law, the provisions of Vietnamese
			law shall be applied.
			3. Where this Regulation provides
			otherwise or there is no regulation
			on the organization and operation
			of the Board of Directors
			compared with the Charter on
			organization and operation of
			VietinBank, the provisions in the
			Charter on organization and
			operation of VietinBank shall be
			applied.

